# A Global Specialty Chemicals Company Elementis plc Interim Report 2006

ELEMENTIS

**Elementis** is a specialty chemicals company comprising three separate businesses. Each business, Specialties, Pigments and Chromium, holds a leading market position in its chosen sectors. Elementis employs 1,700 people at over 20 sites worldwide.

### **Elementis Specialties**

Elementis Specialties is a manufacturer of specialty additives which improve the performance of our customers' products. The main products include solvent and water based rheology control agents including organoclays, acrylic and polyurethane polymers, polyamides and castor wax based materials. Elementis Specialties has identified a customer need to optimise the interaction between rheology modifiers and other additives in their formulations. For this reason, a complete line of dispersing agents, defoamers, interfacial tension modifiers and colorant dispersions is also produced. Elementis Specialties supports these products globally with a technical service and a research and development programme.

### **Elementis Pigments**

Elementis Pigments is a producer of synthetic iron oxides and complementary products. Facilities in Asia, Europe and North America supply over 200 separate products to customers around the globe. A full range of iron oxide and chromium oxide pigments are offered to the coatings market while other Elementis Pigments products are used in construction applications. The Elementis Pigments chemical business unit offers high purity iron oxide pigments which are used in applications such as cosmetics, toners and pet food.

### **Elementis Chromium**

Elementis Chromium is a producer of chromium chemicals with production facilities in the UK and US. Elementis Chromium enjoys a significant presence in all major product and market segments including merchant Sodium Dichromate, Chrome Sulphate (powder and liquid) for leather treatment, Chromic Oxide for metallurgical, pigmentary, ceramic and refractory applications and Chromic Acid for metal and timber treatment. Elementis Chromium operates two of the world's largest chromium chemicals plants in Castle Hayne, North Carolina, US and Eaglescliffe, UK.

### Elementis plc

10 Albemarle Street London W1S 4BL, UK Tel +44 (0)207 408 9300 Fax +44 (0)207 493 2194

www.elementis.com

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### **Highlights**

**Volumes in Specialty Products and Pigments** up by 10 per cent driven by coatings and oilfield sectors

Specialty Products margin 15.4 per cent, up by 43 per cent

Operating profit up in Pigments and Chromium

Chrome UK returned to Profit

£6.8 million of restructuring cost savings achieved in first half of 2006

Distribution to shareholders increased by 9 per cent to 1.2 pence

Sales from continuing operations

(2005: £199.6 million)

Operating profit before exceptional items

(2005: £7.4 million)

Profit before tax and exceptional items

(2005: £3.9 million)

Earnings per share from continuing operations before exceptional items

(2005: 0.8p)

Operating profit/(loss)

(2005: £(4.8) million)

Earnings/(loss) per share

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### **Executive Chairman's statement**

#### **Edward Bramson**



"The Company is continuing its efforts to generate organic sales growth, to increase new product development and achieve further operating efficiencies."

#### **Overview**

Sales from continuing operations for the first half of 2006 increased to £210.9 million from £199.6 million in the equivalent period of last year. Excluding the effects of currency and businesses divested in 2005, underlying sales growth was approximately 4 per cent. In line with the steps previously announced in our strategic review, Chromium sales were essentially the same as in the prior year. This reflects higher prices which were offset by lower volumes resulting from the reduction in chromium capacity in the UK. Sales of Pigments and of Specialty Products, principally rheological additives, increased significantly from the prior year. While this is partly attributable to favourable conditions in the coatings and oilfield markets, we believe that Elementis also gained market share due to improved customer service levels and more effective sales efforts resulting from actions taken as part of the strategic review.

Operating profit from continuing operations for the first half of 2006, before exceptional items was £18.1 million versus £7.4 million in the previous period. Operating margins increased in each line of business except for Surfactants, as fixed cost reductions implemented as part of the strategic review were combined with improved pricing in

Chromium and higher sales in other products. Specialty Products in particular generated a significant increase in sales and operating margins, and we are pleased that this business is now generating returns that compare well with other leading specialty chemical companies.

Profit before tax from continuing operations before exceptional items increased to £14.4 million and earnings increased to 3.2 pence per share, from £3.9 million and 0.8 pence per share in the first half of 2005. Exceptional items in the first half of 2006 had no net effect on earnings whereas in the same period last year they contributed a loss before tax of £7.6 million or 1.4 pence per share.

In July we replaced the Company's banking facilities with new arrangements, extending until 2011 on terms more favourable than those previously in place.

Environmental, health and safety performance in the first half of the year continues to compare well with industry standards. However, there were a small number of incidents requiring time away from work and our goal continues to be to eliminate such incidents entirely.

#### Dividend

The Board has declared an interim dividend of 1.2 pence per share compared with an interim distribution of 1.1 pence in 2005 which took the form of redeemable B shares. The Board expects to continue to review distributions to shareholders in the light of future earnings performance.

### **Current trading and outlook**

The Company is continuing its efforts to generate organic sales growth, to increase new product development and achieve further operating efficiencies. Current indications are that market conditions in the second half will be similar to those in the first half which should enable the Company to generate earnings that are ahead of full year expectations.

**Edward Bramson** 

Executive Chairman 1 August 2006

### **Operating and financial review**

for the six months ended 30 June 2006

				Increase/	
	Revenue	Effect of		(decrease)	Revenue
	2005	exchange rates	Disposals	2006	2006
	£million	£million	£million	£million	£million
Specialties					
– Specialty products	69.5	1.7	(4.8)	10.4	76.8
– Surfactants	24.8	0.3	=	(0.4)	24.7
	94.3	2.0	(4.8)	10.0	101.5
Pigments	46.7	2.7	_	1.5	50.9
Chromium	62.0	2.9	_	(3.0)	61.9
Specialty rubber	24.0	-	(24.0)	_	_
Inter-segment	(3.4)	-	_	_	(3.4)
	223.6	7.6	(28.8)	8.5	210.9

### **Group results**

Group sales from continuing operations increased by 6 per cent to £210.9 million in the first half of 2006, compared to £199.6 million in the previous period. Excluding the effects of currency and businesses sold in 2005, underlying sales were up by 4 per cent. Specialty Products experienced strong volume growth in 2006, while volumes were lower in Flementis Chromium due to the effects of the 2005 price improvement programme and the rebalancing that is under way in the market following the UK plant closure in March 2006. Average pricing across the Group improved by 6 per cent versus the previous year, largely driven by Chromium prices which were on average 18 per cent higher than 2005. More modest price improvement was seen in the other businesses.

Operating profit from continuing operations before exceptional items was £18.1 million, which is £10.7 million higher than the previous period. All businesses showed improved operating margins compared to the previous year, except for Surfactants where margins were more or less flat. In addition to the improvement in sales, operating profit also benefited from cost reductions resulting from the restructuring undertaken as part of the Board's recent strategy review. In October 2005 the Group announced that 2006 would benefit from cost reductions of £11.1 million and approximately £6.8 million of

this has been delivered in the first half of the year. Energy costs increased by £5.6 million due to price increases of over 30 per cent versus the first half of 2005. In the early part of 2006 approximately 40 per cent of the Group's energy requirements were fixed for the whole year and this has helped stabilise energy costs during the first half. Other variable costs increased by around 5 per cent. Currency exposure for 2006 has also been hedged during the first half of 2006, so that approximately 80 per cent of the total exposure for 2006 and 2007 has been fixed. During the first half of 2006 the effect of this hedging was to improve operating profit by £0.6 million, with most of the benefit accruing to Elementis Specialties and Elementis Chromium. As a result, currency movements had no material impact on operating profit compared to the previous period.

Profit before tax and exceptional items from continuing operations for the first half of 2006 was £14.4 million compared to £3.9 million last year as a result of the higher operating profit, while net finance costs were at a similar level to the previous year.

Basic and diluted earnings per share from continuing businesses before exceptional items, was 3.2p (2005: 0.8p) as a result of the increase in operating profit.

			2006 Adjusted			2005 Adjusted
O	Operating	Exceptional	operating	Operating	Exceptional	operating
Operating profit for the six months ended 30 June	profit £million	items* £million	profit £million	profit £million	items* £million	profit £million
Continuing operations	Zimmori	Zilillion	Zilimoli	ZITIIIIOIT	ZITIMIOTI	ZITIIIIOTT
Specialties						
<ul> <li>Specialty products</li> </ul>	10.7	1.1	11.8	7.5	_	7.5
– Surfactants	0.1	0.3	0.4	(3.3)	4.0	0.7
	10.8	1.4	12.2	4.2	4.0	8.2
Pigments	4.0	(1.0)	3.0	(6.0)	7.1	1.1
Chromium	6.4	(0.4)	6.0	2.9	-	2.9
Central costs	(3.1)	_	(3.1)	(5.9)	1.1	(4.8)
	18.1	_	18.1	(4.8)	12.2	7.4
Discontinued operations						
Specialty rubber	_	_	_	0.7	-	0.7
	18.1	_	18.1	(4.1)	12.2	8.1

<sup>\*</sup> excluding profit/(loss) on disposal of business

#### **Elementis Specialties**

#### **Specialty Products**

The first half performance for Specialty Products was characterised by strong volume growth and improved margins supported by the initial cost benefits from the restructuring announced in October 2005.

Sales for the first half of 2006 were 19 per cent higher than the previous year at £76.8 million after allowing for business disposals, and 16 per cent higher after excluding currency effects. Improved volumes were the main contributor and increased by 15 per cent over the previous year. There was stronger demand from the coatings sector in the first half of 2006, where volumes were 17 per cent higher, due to a strong cyclical recovery following a year of softer demand in 2005 and partly as a result of consolidation in the sector. All regions showed good volume growth: North America (19 per cent increase) was strong across all categories, while Europe (13 per cent increase) was strong in decorative coatings but showed more modest growth in the industrial sector. The commercial teams also made good progress in further penetrating the Asia Pacific markets, where volumes increased by more than 20 per cent.

Sales were also notably higher in the oilfield sector, where volumes increased by 22 per cent. High oil prices and rig count increases of around 20 per cent in both North America and Europe were the main drivers, but Elementis is also benefiting from increased drilling in extreme conditions which leads to a greater quantity of additives being used. Sales in Europe were also

helped by new business in the Nordic region. Other sectors also performed well in the first half. Pricing in Specialty Products was marginally higher than the previous year but management believes that this is an area where performance can be improved, and selective price increases of between 2 and 5 per cent are planned for the second half of 2006

Operating profit before exceptional items improved by 57 per cent over the previous year to £11.8 million and the operating margin was 15.4 per cent, compared to 10.8 per cent in 2005. Margins improved due to the leveraging effect of higher sales volumes, but also from reductions in fixed costs following the Board's strategy review in the second half of 2005. As part of that review it was identified that selling, general and administrative costs in Specialty Products were out of line with other specialty chemical companies and prompt action has been taken to correct this. Reductions have been made in all cost categories and, as a result, fixed costs are around 10 per cent lower than they were in the first half of 2005. Raw materials and other variable costs increased by approximately 6 per cent versus the previous year.

#### Surfactants

Surfactant sales for the first half of 2006 were in line with the previous year at £24.7 million. Sales improved in the oilfield sector due to strong demand, but this was offset by the optimisation process that has been ongoing in the business since it was acquired in 2004. As part of this process, surfactant manufacturing volumes

### Operating and financial review continued

for the six months ended 30 June 2006

have been reduced either to eliminate low margin products or to preferentially utilise plant capacity to produce higher margin additives for Specialty Products.

Operating profit before exceptional items for the first half was £0.4 million versus £0.7 million in 2005. Lower volumes and raw material inflation were partly offset by the positive mix benefits of the optimisation process described above, plus fixed cost savings from the restructuring of the Delden site announced in 2005.

### **Elementis Pigments**

The Pigments business has undergone a significant reorganisation of its manufacturing base, following the successful start up of the Taicang plant in China during the second half of 2005. The new facility augments the existing manufacturing cost model and, following the successful transitioning of key customers to the new product, 2006 operating performance is beginning to show the benefits of this strategic repositioning.

Sales in Pigments were £50.9 million in the first half of 2006 compared to £46.7 million in the previous year, an increase of 9 per cent, or 3 per cent if currency effects are excluded. Volumes were 3 per cent ahead of the previous year, but this overall increase masks good growth in coatings and chemical applications as well as in construction. In coatings and chemicals volumes increased by 6 per cent driven by a stronger coatings market this year, and sales were particularly strong in Asia Pacific where volumes increased by almost 30 per cent.

In the construction sector volumes improved by 10 per cent over the previous year and the North American market was strong across most sectors, with volumes 12 per cent higher. In Europe volumes were somewhat softer as a result of lower demand, but also due to some low margin business being exited. Strong construction growth is still evident in Asia Pacific and volumes grew by over 50 per cent versus the previous year. Overall volumes in Pigments were tempered by a 15 per cent reduction in sales volumes of driers. This business has undergone significant restructuring following the acquisition of the Servo business in 2004, and towards the end of the first half of 2006 the decision was made to exit the North American business by selling the inventory and customer list to a third party for £0.9 million. In addition, sales in Europe were reduced in order to focus on areas where the business was more differentiated.

Average prices in coatings and chemical applications increased by 4 per cent due to increases in some key coatings products in response to escalating natural gas prices. Prices in construction were relatively flat year on year.

Operating profit before exceptional items was £3.0 million for the first half of 2006 versus £1.1 million in the previous year. Operating margin progressed to 5.9 per cent in 2006 versus 2.4 per cent last year, largely due to the higher sales and the cost benefits of the new Taicang plant. The sale of the North American driers business resulted in a one time charge in the first half of 2006 of £0.3 million.

#### **Elementis Chromium**

	2006	2005
Sales	£million	£million
US	34.9	31.5
UK	27.0	30.5
	61.9	62.0
Adjusted operating	profit/(loss)*	
US	5.6	4.4
UK	0.4	(1.5)
	6.0	2.9

<sup>\*</sup> before exceptional items

The Chromium business was significantly restructured during the first half of 2006 following the Board's strategic review announced in October 2005. Part of the plant at Eaglescliffe, UK, was closed in March 2006 reducing global manufacturing capacity by 25 per cent. In addition, more hedging activity has taken place in areas such as energy and currency, and contract discussions have taken place with customers with a view to sharing the effects of some of the more volatile cost elements. All of this has been done to reduce the volatility, and thereby improve the predictability, of Chromium earnings going forward. Performance in the first half of 2006 has also benefited from the aggressive price improvement programme that was implemented throughout 2005. Consequently average prices in the first half of 2006 are 18 per cent higher than the previous year, more than offsetting increases of around £4.0 million in both raw materials and energy, with some key raw materials increasing in price by up to 20 per cent. The combination of the restructuring of the business and the significant improvement in pricing has inevitably led to some changes in the sales mix versus last year, and the balance of product sales is still in transition as the market adjusts to the effects of the recent UK plant closure. Pricing has remained stable during the first half of 2006.

In the US, sales for the first half of 2006 were 11 per cent higher than the previous period at £34.9 million and 5 per cent higher after adjusting for currency movements. Price was the main driver of the improvement, offset by some changes in sales mix. Chromic acid volumes were 10 per cent lower than the prior period due to a combination of changes in the CCA market for timber treatment at the beginning of last year, the effects of the price improvement programme and the loss of sales in the US of the UK product following its withdrawal in March this year. Conversely, sales volumes of sodium dichromate were 7 per cent higher than the previous year due to additional sales to Japan following plant closures in that country during 2005. Operating profit before exceptional items for the first half of 2006 was £5.6 million, an increase of £1.2 million over the previous period. Improved pricing contributed approximately £5.5 million which more than offset increases in energy and raw materials and changes in sales mix.

In the UK, sales for the first half of 2006 were 11 per cent lower than the prior period at £27.0 million. Excluding the effects of currency and the plant closure, underlying sales were 18 per cent higher, largely due to higher prices although some volume was lost as a result of the price improvement programme. Similar to the US business, higher prices contributed about £5.5 million to operating profit which more than offset increases in energy and raw materials. The net impact of the plant closure was essentially neutral as the loss of sales volume was balanced by the associated reduction in fixed costs.

#### Central costs

As disclosed in the 2005 Annual Report, the Group has restated its 2005 segmental information to provide a clearer view of the underlying profit performance of the business units. Consequently central costs, which are not identifiable as costs of particular segments, are reported separately and comprise expenditure incurred by the Board of Directors and the corporate office.

Central costs have continued to fall following the restructuring that took place during 2005, in which head office functions were downsized or absorbed by the business units. Consequently, central costs for the first half of 2006 were £1.7 million lower than the previous year at £3.1 million.

#### **Exceptional items**

In the first half of 2006, there were two exceptional items which resulted in no net charge to the income statement (2005: £6.3 million). A curtailment gain of £1.7 million arose due to changes to the US defined benefit pension scheme. This was offset by further restructuring of the general and administrative activities in Specialties, resulting in a head count reduction of 34 and a one-time expense of £1.7 million.

### Net interest - continuing operations

	2006 £million	2005 £million
Finance income	0.2	0.2
Pension finance income	0.9	-
Finance cost of borrowings	(4.3)	(2.9)
Pension finance charge	_	(0.5)
Discount on provisions	(0.5)	(0.3)
Total	(3.7)	(3.5)

### Operating and financial review continued

for the six months ended 30 June 2006

Net interest was £0.2 million higher than the previous year at £3.7 million. Pension and post-retirement benefit finance income was £0.9 million compared to a charge of £0.5 million in 2005. This was mainly due to a reduction in the assumed cost of pension liabilities as well as a reduction in the pension deficit. The cost of financing borrowings increased in the period by £1.4 million to £4.3 million. On average, the cost of borrowing wear. This increased the interest charge by £1.1 million which together with accelerated amortisation costs and the effects of currency translation, more than offset the saving due to a reduction in average borrowings.

Interest cover (the ratio of operating profit before exceptional items to interest on net borrowings) was 3.9 times (2005: 3.1 times).

### **Taxation**

The Group's tax rate on profit before exceptional items was 1.3 per cent and is lower than the standard UK corporation tax rate primarily due to the amortisation of goodwill in the US for tax purposes and the resolution of open issues from prior periods. The charge in the first half of 2006 includes a credit of £0.8 million in respect of deferred tax and £0.5 million in respect of the resolution of prior period issues.

### **Earnings per share**

Basic and diluted earnings per share from continuing operations before exceptional items was 3.2 pence (2005: 0.8 pence) due to the improved trading performance. This includes a benefit of 0.3 pence in the period as a result of pension finance income of £0.9 million compared to a charge of £0.5 million in the first of half of 2005

#### **Cash flow**

Net borrowings increased by £10.3 million in the period to 30 June 2006 to £109.7 million. The majority of the increase was due to cash outflows of £8.1 million in respect of exceptional items charged in 2005. Working capital increased by £16.5 million (2005: £9.0 million) reflecting seasonal trading and increased inventory in Chromium to facilitate customer requirements during the UK plant closure and restructuring programme. The increase is also larger than the previous period due to favourable timing of supplier payments experienced in June 2005. Currency fluctuations reduced net borrowings by £4.4 million.

The cash flow is summarised below:

	30 June	30 June
	2006	2005
	£million	£million
Earnings before interest, tax, exceptionals, depreciation		
and amortisation	25.4	16.9
Change in working capital	(16.5)	(9.0)
Pension	(1.6)	(1.8)
Interest and tax	(4.2)	(3.5)
Restructuring	(8.1)	-
Other	0.1	(0.5)
Capital expenditure	(5.0)	(9.0)
	(9.9)	(6.9)
Distribution to shareholders	(4.8)	(4.6)
Acquisitions and disposals	_	7.8
Reclassification of B shares	_	(2.2)
Currency fluctuations	4.4	(5.0)
	(10.3)	(10.9)
Net borrowings at start of period	(99.4)	(90.2)
Net borrowings at end of period	(109.7)	(101.1)

The Group refinanced its borrowing facilities on improved terms on 17 July 2006 and entered into a £150.0 million, five year, revolving credit facility with a syndicate of lenders. The facility will be used to finance existing working capital and debt requirements. At 30 June 2006 loans drawn under the facility that was replaced on 17 July 2006 were classified within current liabilities as they were due for repayment in January 2007. In the previous year these loans were classfied as non-current liabilities.

#### **Capital expenditure**

Following a number of years of significant investment, capital expenditure was £4.0 million lower than the comparative period at £5.0 million (2005: £9.0 million). This represented less than 70 per cent of the depreciation charge (2005: 101 per cent).

#### **Balance sheet**

	30 June 2006	30 June 2005
	£million	£million
Tangible fixed assets	130.4	174.2
Other net assets	166.7	151.5
	297.1	325.7
Equity	187.4	224.6
Net borrowings	109.7	101.1
	297.1	325.7
Gearing <sup>1</sup>	37%	31%

<sup>1</sup> the ratio of net borrowings to equity attributable to parent plus net borrowings

Equity is £37.2 million lower than the value at 30 June 2005 primarily due to the restructuring charges in the second half of 2005. Equity at 31 December 2005 was £189.8 million and the net decrease of £2.4 million in the period is due to currency fluctuations, primarily on US Dollar denominated goodwill, which more than offset the profit for the period.

The main sterling currency exchange rates in the period were:

	2006	2006	2005	2005
	30 June	Average	30 June	Average
US Dollar	1.85	1.79	1.79	1.87
Euro	1.45	1.45	1.48	1.45

### Pensions and other post retirement benefits

The pension liability was £55.8 million at 30 June 2006 compared to £62.0 million at 31 December 2005. The pension schemes were not revalued at 30 June 2006 and the net liability calculated by the Group's actuaries at 31 December 2005 has been updated for contributions paid and amounts expensed in the six months ended 30 June 2006. In the first half, a net amount of £1.5 million (2005: £3.4 million) was charged to the profit and loss account after a finance income credit of £0.9 million (2005; charge of £0.5 million). Contributions paid amounted to £4.0 million (2005: £5.1 million), and a curtailment gain in respect of the US defined benefit scheme reduced the pension liability by £1.7 million (2005: nil).

### **Brian Taylorson**

Finance Director
1 August 2006

### **Consolidated interim income statement**

### for the six months ended 30 June 2006

			Six m	onths ended 30 Ju	ine 2005
		Six months	Before	Exceptional	After
		ended 30 June 2006	exceptional	items (note 6)	exceptional items
	Note	£million	items £million	£million	£million
Continuing operations	11010	2111111011	2111111011	2111111011	2.111111011
Revenue		210.9	199.6	_	199.6
Cost of sales	3	(145.9)	(140.9)	(8.1)	(149.0)
Gross profit		65.0	58.7	(8.1)	50.6
Distribution costs		(29.0)	(29.5)	(1.3)	(30.8)
Administrative expenses		(17.9)	(21.8)	(2.8)	(24.6)
Operating profit/(loss)	3	18.1	7.4	(12.2)	(4.8)
Profit on disposal of business		_	-	4.6	4.6
Finance income	4	1.1	0.2	-	0.2
Finance costs	5	(4.8)	(3.7)	_	(3.7)
Profit/(loss) before income tax	3	14.4	3.9	(7.6)	(3.7)
Tax	7	(0.2)	(0.1)	1.3	1.2
Profit/(loss) from continuing operations		14.2	3.8	(6.3)	(2.5)
Discontinued operation					
Profit from discontinued operation		_	0.6	_	0.6
Profit for the period		14.2	4.4	(6.3)	(1.9)
Attributable to:					
Equity holders of the parent		14.1	4.2	(6.3)	(2.1)
Minority interests		0.1	0.2	-	0.2
		14.2	4.4	(6.3)	(1.9)
Earnings/(loss) per share					
From continuing and discontinued operations:					
Basic and diluted (pence)	8	3.2			(0.5)
From continuing operations:					
Basic and diluted (pence)	8	3.2			(0.6)

### Consolidated interim income statement continued

### Year ended 31 December 2005

		Year Before	ended 31 Decemb Exceptional	er 2005 After
		exceptional	items	exceptional
		items	(note 6)	items
	Note	£million	£million	£million
Continuing operations				
Revenue	3	399.4	_	399.4
Cost of sales		(280.8)	(41.0)	(321.8)
Gross profit		118.6	(41.0)	77.6
Distribution costs		(58.5)	(2.6)	(61.1)
Administrative expenses		(41.0)	(0.9)	(41.9)
Operating profit/(loss)	3	19.1	(44.5)	(25.4)
Profit on disposal of business		-	4.6	4.6
Finance income	4	0.3	_	0.3
Finance costs	5	(7.8)	_	(7.8)
Profit/(loss) before income tax	3	11.6	(39.9)	(28.3)
Tax	7	(0.3)	(3.1)	(3.4)
Profit/(loss) from continuing operations		11.3	(43.0)	(31.7)
Discontinued operations				
Profit/(loss) from discontinued operation		1.1	(7.8)	(6.7)
Profit/(loss) for the year		12.4	(50.8)	(38.4)
Attributable to:				
Equity holders of the parent		12.2	(50.3)	(38.1)
Minority interests		0.2	(0.5)	(0.3)
•		12.4	(50.8)	(38.4)
Earnings per share				
From continuing and discontinuing operations:				
Basic and diluted (pence)	8			(8.8)
From continuing operations:				
Basic and diluted (pence)	8			(7.2)

## Consolidated interim statement of recognised income and expense for the six months ended 30 June 2006

	2006 Six months ended 30 June £million	2005 Six months ended 30 June £million	2005 Year ended 31 December £million
Exchange differences on translation of foreign operations	(11.6)	11.5	18.3
Actuarial loss on pension and other post retirement schemes	_	_	(1.5)
Deferred tax associated with pension and other post retirement schemes	_	_	(0.9)
Gains on cash flow hedges	0.6	-	0.7
Net (expense)/income recognised in equity	(11.0)	11.5	16.6
Profit/(loss) for the period	14.1	(2.1)	(38.4)
Total recognised income and expense for the period	3.1	9.4	(21.8)
Effect of change in accounting policy			
Effect of adoption of IAS 32 and 39 on 1 January 2005 on:			
Share capital	_	(2.2)	(2.2)
	3.1	7.2	(24.0)
Attributable to:			
Equity holders of the parent	3.0	7.0	(23.7)
Minority interests	0.1	0.2	(0.3)
	3.1	7.2	(24.0)

### Consolidated interim balance sheet

### at 30 June 2006

Total equity and reserves		189.1	227.1	191.9
Minority equity interests		1.7	2.5	2.1
Equity attributable to equity holders of the parent	11	187.4	224.6	189.8
Retained earnings		84.0	125.4	76.6
Other reserves		78.8	75.9	89.5
Share premium		2.6	1.2	1.9
Share capital		22.0	22.1	21.8
Equity				
Net assets		189.1	227.1	191.9
Total liabilities		(282.9)	(313.6)	(286.3)
Total non-current liabilities		(79.5)	(215.3)	(194.8)
Government grants		(2.4)	(2.3)	(2.3)
Provisions		(21.3)	(21.9)	(22.4)
Deferred tax liabilities			(1.8)	(0.3)
Retirement benefit obligations		(55.8)	(81.8)	(62.0)
Loans and borrowings		_	(107.5)	(107.8)
Non-current liabilities				
Total current liabilities		(203.4)	(98.3)	(91.5)
Provisions		(5.2)	(7.6)	(11.8)
Current tax liabilities		(6.7)	(7.3)	(5.6)
Trade and other payables		(62.7)	(77.2)	(69.5)
Bank overdrafts and loans		(128.8)	(6.2)	(4.6)
Current liabilities				
Total assets		472.0	540.7	478.2
Total current assets		167.4	182.1	152.1
Cash and cash equivalents		19.1	12.6	13.0
Trade and other receivables		77.5	95.6	75.6
Inventories		70.8	73.9	63.5
Current assets				
Total non-current assets		304.6	358.6	326.1
Deferred tax assets		11.2	17.6	11.1
Interests in associates and other investments		3.2	2.2	3.3
Property, plant and equipment		130.4	174.2	141.1
Goodwill and other intangible assets		159.8	164.6	170.6
Non-current assets	Hote	2111111011	2111111011	2111111011
	Note	30 June £million	30 June £million	31 December £million
		2006	2005	2005
			201-	0.7.7

### Consolidated interim cash flow statement

### for the six months ended 30 June 2006

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June £million	Six months ended 30 June £million  2	31 December £million
Operating activities:			
Profit/(loss) for the period	14.2	(1.9)	(38.4)
Adjustments for:			
Finance income	(1.1)	(0.2)	(0.3)
Finance costs	4.8	3.8	7.9
Tax	0.2	(1.2)	3.4
Depreciation and amortisation	7.3	8.9	18.2
Decrease in provisions	(0.5)	(1.5)	(1.3)
Pension contributions net of current service cost	(1.6)	(1.8)	(14.1)
Share-based payments	0.4	0.3	0.8
Exceptional items charged less cash outflow	(8.1)	7.7	35.0
Operating cash flows before movements in working capital	15.6	14.1	11.2
Increase in inventories	(6.8)	(3.7)	(1.0)
Increase in trade and other receivables	(2.5)	(12.1)	0.3
(Decrease)/increase in trade and other payables	(7.2)	6.8	2.6
Cash generated by operations	(0.9)	5.1	13.1
Income taxes paid	(0.3)	(0.7)	(2.6)
Interest paid	(4.1)	(3.1)	(7.2)
Net cash flow from operating activities	(5.3)	1.3	3.3
Investing activities:			
Interest received	0.2	0.3	0.4
Purchase of property, plant and equipment	(5.0)	(9.0)	(16.8)
Proceeds from sale of property, plant and equipment	1.2	-	-
Disposal of businesses	_	7.8	23.7
Net cash used in investing activities	(3.6)	(0.9)	7.3
Financing activities:			
Issue of shares	0.9	0.6	0.9
Redemption of B shares	_	(4.6)	(9.7)
Purchase of own shares	(1.9)	_	_
Dividends paid	(4.8)	-	-
Decrease in borrowings repayable within one year	-	(3.0)	(3.0)
Increase/(decrease) in borrowings repayable after one year	25.4	2.7	(0.9)
Repayments of obligations under finance leases	_	(0.2)	(0.2)
Net cash from/(used in) financing activities	19.6	(4.5)	(12.9)
Net increase/(decrease) in cash and cash equivalents	10.7	(4.1)	(2.3)
Cash and cash equivalents at beginning of period	8.4	10.3	10.3
Foreign exchange on cash and cash equivalents	(0.5)	0.2	0.4
Cash and cash equivalents at end of period	18.6	6.4	8.4

### Notes to the interim financial statements

#### for the six months ended 30 June 2006

#### 1 General Information

The financial information for the first six months of 2006 and 2005, which is unaudited but has been reviewed by the Company's auditor, does not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985, and is presented on the basis of accounting policies set out in the financial statements of Elementis plc for the year ended 31 December 2005.

The comparative figures for the year ended 31 December 2005 are not the Company's statutory accounts for that financial year. Those accounts, which were prepared and approved by the directors in accordance with International Financial Reporting Standards as adopted by the EU (adopted IFRS), have been reported on by the Company's auditor and delivered to the Registrar of Companies. The auditor's report was unqualified and did not contain statements under section 237 (2) or (3) of the Companies Act 1985.

### 2 Accounting estimates and judgements

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of income, expense, assets and liabilities. Other than reassessing its estimates in respect of previously unrecognised deferred tax assets, the significant estimates and judgements made by management were consistent with those applied to the consolidated financial statements for the year ended 31 December 2005.

### 3 Segment reporting

For management purposes the Group is currently organised into three operating divisions: Specialties, Pigments and Chromium. Principal activities are as follows:

Specialties – production of rheological and surface chemistry additives; Pigments – production of synthetic iron oxides and complementary products; Chromium – production of chromium chemicals.

	Sixr	months ended 30 Ju	ne 2006	Six	Six months ended 30 June 2005		
	Gross	Inter-segment	External	Gross	Inter-segment	External	
	£million	£million	£million	£million	£million	£million	
Revenue from continuing	operations						
Specialties	101.5	(0.2)	101.3	94.3	(1.4)	92.9	
Pigments	50.9	(0.2)	50.7	46.7	(0.1)	46.6	
Chromium	61.9	(3.0)	58.9	62.0	(1.9)	60.1	
	214.3	(3.4)	210.9	203.0	(3.4)	199.6	

### Notes to the interim financial statements continued

### for the six months ended 30 June 2006

### 3 Segment reporting continued

	Six mo	onths ended 30 Ju	ine 2006	Six m	nonths ended 30 Ju	ine 2005
	Before		After	Before		After
	exceptional	Exceptional	exceptional	exceptional	Exceptional	exceptional
	items	items	items	items	items	items
	£million	£million	£million	£million	£million	£million
Result from continuing operat	ions					
Specialties	12.2	(1.4)	10.8	8.2	(4.0)	4.2
Pigments	3.0	1.0	4.0	1.1	(7.1)	(6.0)
Chromium	6.0	0.4	6.4	2.9	_	2.9
Central costs	(3.1)	_	(3.1)	(4.8)	(1.1)	(5.9)
	18.1	_	18.1	7.4	(12.2)	(4.8)
Profit on disposal of business	_	_	_	_	4.6	4.6
Finance income	1.1	_	1.1	0.2	_	0.2
Finance costs	(4.8)	_	(4.8)	(3.7)	_	(3.7)
Profit/(loss) before tax	14.4	_	14.4	3.9	(7.6)	(3.7)

	Year	ended 31 Decembe	er 2005	Year	er 2005	
	Revenu	e from continuing o	perations	Result f	rom continuing o	perations
				Before		After
				exceptional	Exceptional	exceptional
	Gross £million	Inter-segment £million	External £million	items £million	items £million	items £million
Specialties	185.4	(1.5)	183.9	17.6	(2.9)	14.7
Pigments	90.7	(0.2)	90.5	1.2	(7.1)	(5.9)
Chromium	129.4	(4.4)	125.0	7.8	(29.5)	(21.7)
Central costs	_	-	-	(7.5)	(5.0)	(12.5)
	405.5	(6.1)	399.4	19.1	(44.5)	(25.4)
Profit on disposal of business				-	4.6	4.6
Finance income				0.3	-	0.3
Finance costs				(7.8)	_	(7.8)
Profit/(loss) before tax				11.6	(39.9)	(28.3)

### 4 Finance income

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June	ended 30 June	31 December
	£million	£million	£million
Continuing operations			
Interest on bank deposits	0.2	0.2	0.3
Pension and other post-retirement liabilities			
Expected return on pension scheme assets	13.2	_	_
Interest on pension scheme liabilities	(12.3)	-	-
	0.9	_	_
	1.1	0.2	0.3

### 5 Finance costs

	2006 Six months	2005 Six months	2005 Year ended
	ended 30 June £million	ended 30 June £million	31 December £million
Continuing operations			
Interest on bank loans	4.2	2.8	6.5
Interest on other loans	_	_	0.1
Total borrowing costs	4.2	2.8	6.6
Interest on corporation tax payments	0.1	0.1	0.1
Unwind of discount on provisions	0.5	0.3	0.7
Pension and other post-retirement liabilities			
Expected return on pension scheme assets	_	(12.2)	(24.8)
Interest on pension scheme liabilities	_	12.7	25.2
	_	0.5	0.4
	4.8	3.7	7.8

### 6 Exceptional items

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June £million	ended 30 June fmillion	31 December £million
Constitution of the consti	£MIIIION	žmillon	±million
Continuing operations			
Central restructuring charge	_	(1.1)	(3.4)
Pigments East St Louis rationalisation	_	(7.1)	(7.1)
Restructure of Chromium	_	_	(31.4)
Integration of Servo business	_	(4.0)	(6.5)
Integration of Specialties and Pigments	(1.7)	-	(3.3)
Insurance recovery	_	-	1.1
Settlement of legal claims	_	_	(2.4)
Curtailment gains on pension schemes	1.7	_	8.5
Profit on disposal of business	_	4.6	4.6
	_	(7.6)	(39.9)
Discontinued operations			
Disposal of business	_	_	(7.8)
	_	(7.6)	(47.7)
Tax credit/(charge) on exceptional items	_	1.3	(3.1)
	_	(6.3)	(50.8)

#### 7 Tax

The tax charge on profit before exceptional items of £0.2 million (2005: £0.1 million) is based on an estimated effective tax rate on profit before exceptional items for the year to 31 December 2006 of 1.3 per cent (2005: 2.6 per cent). The rate is lower than the standard UK corporation tax rate primarily due to the amortisation of goodwill in the US for tax purposes.

### Notes to the interim financial statements continued

### for the six months ended 30 June 2006

### 8 Earnings per share

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June	ended 30 June	31 December
	£million	£million	£million
Earnings for the purposes of basic earnings per share	14.1	(2.1)	(38.1)
Exceptional items net of tax	_	6.3	50.3
Adjusted earnings	14.1	4.2	12.2

	Number (m)	Number (m)	Number (m)
Weighted average number of shares for the purposes of basic earnings per share	435.5	433.0	434.2
Effect of dilutive share options	11.0	8.1	7.4
Weighted average number of shares for the purposes of diluted earnings per share	e <b>446.5</b>	441.1	441.6

The calculation of the basic and diluted earnings per share from continuing operations attributable to the ordinary equity holders of the parent is based on the following:

2006	2005	2005
Six months	Six months	Year ended
ended 30 June	ended 30 June	31 December
£million	£million	£million
14.1	(2.1)	(38.1)
_	(0.6)	6.7
14.1	(2.7)	(31.4)
_	6.3	42.5
14.1	3.6	11.1
	Six months ended 30 June £million 14.1 — 14.1	Six months ended 30 June £million         Six months ended 30 June ended 30 June £million           14.1         (2.1)           -         (0.6)           14.1         (2.7)           -         6.3

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June	ended 30 June	31 December
	pence	pence	pence
Earnings per share:			
From continuing and discontinuing operations:			
Basic and diluted	3.2	(0.5)	(8.8)
Basic and diluted before exceptional items	3.2	1.0	2.8
From continuing operations:			
Basic and diluted	3.2	(0.6)	(7.2
Basic and diluted before exceptional items	3.2	0.8	2.6

### **Discontinued operations**

Basic and diluted earnings per share before exceptional items for the discontinued operation is nil pence per share (2005: 0.2 pence). This is based on the profit for the period from the discontinued operation of £nil (2005: £0.6 million) and the denominators detailed above for both the basic and diluted earnings per share.

### 9 Dividends

The following dividends were declared and paid by the Group:

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June	ended 30 June	31 December
	£million	£million	£million
1.1 pence per ordinary share (2005: nil)	4.8	-	_
Preference dividend on B shares	_	_	0.1
	4.8	_	0.1

An interim dividend of 1.2 pence per share (2005: nil) is proposed and will be paid on 3 November 2006.

### 10 Movement in net borrowings

	2006	2005	2005
	Six months	Six months	Year ended
	ended 30 June	ended 30 June	31 December
	£million	£million	£million
Change in net borrowings resulting from cash flows			
Increase/(decrease) in cash and cash equivalents	10.7	(4.1)	(2.3)
(Increase)/decrease in borrowings	(25.4)	0.4	4.1
	(14.7)	(3.7)	1.8
Transfer of B shares from equity	_	(2.2)	(2.2)
Currency translation differences	4.4	(5.0)	(8.8)
Increase in net borrowings	(10.3)	(10.9)	(9.2)
Net borrowings at beginning of period	(99.4)	(90.2)	(90.2)
Net borrowings at end of period	(109.7)	(101.1)	(99.4)

### 11 Changes in equity

	2006 Six months ended 30 June £million	2005 Six months ended 30 June £million	2005 Year ended 31 December £million
Total recognised income and expense for the period	3.0	7.0	(23.7)
Purchase of own shares	(1.9)	-	_
Issue of shares	0.9	0.6	0.9
Share-based payments	0.4	0.3	0.8
Redemption of redeemable B shares	_	(4.6)	(9.6)
Dividends paid	(4.8)	_	_
Transfer on disposal of business	_	_	0.1
Net (decrease)/increase in equity attributable to the parent	(2.4)	3.3	(31.5)
At beginning of period	189.8	221.3	221.3
At end of period	187.4	224.6	189.8

### Independent review report to Elementis plc

#### Introduction

We have been instructed by the Company to review the financial information for the six months ended 30 June 2006 which comprises the consolidated income statement, balance sheet, cash flow statement, statement of recognised income and expense and related notes. We have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company in accordance with the terms of our engagement to assist the Company in meeting the requirements of the Listing Rules of the Financial Services Authority. Our review has been undertaken so that we might state to the Company those matters we are required to state to it in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company for our review work, for this report, or for the conclusions we have reached.

### **Directors' responsibilities**

The interim report, including the financial information contained therein, is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the interim report in accordance with the Listing Rules of the Financial Services Authority which require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual accounts except where any changes, and the reasons for them, are disclosed.

This interim financial information has been prepared applying the accounting policies and presentation that were applied in the preparation of the Company's published consolidated financial statements for the year ended 31 December 2005.

#### **Review work performed**

We conducted our review in accordance with guidance contained in Bulletin 1999/4 issued by the Auditing Practices Board for use in the UK. A review consists principally of making enquiries of management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with International Statements on Auditing (UK and Ireland) and therefore provides a lower level of assurance than an audit. Accordingly, we do not express an audit opinion on the financial information.

#### **Review conclusion**

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2006.

### **KPMG Audit Plc**

Chartered Accountants London 1 August 2006

### **Shareholder services**

### Registrars

Enquiries concerning shares or shareholdings such as the loss of a share certificate, consolidation of share certificates, amalgamation of holdings or dividend payments should be made to the Company's registrars:

### **Lloyds TSB Registrars**

The Causeway Worthing

West Sussex BN99 6DA, UK

Telephone: +44 (0)870 600 3966

+44 (0)121 415 7043

Facsimile: +44 (0)1903 854 031 Website: www.lloydstsb-registrars.co.uk

In any correspondence with the registrars, please refer to Elementis plc and state clearly the registered name and address of the shareholder. Please notify the registrars promptly of any change of address.

### Registrars' text phone

For shareholders with hearing difficulties:

Callers inside the UK telephone: 0870 600 3950
Callers outside the UK telephone: +44 (0)121 415 7028

#### **Web-based enquiry service**

www.shareview.co.uk

Shareholders using this service to obtain details of their shareholdings are required to enter their name, postcode and shareholder reference number which can be found on correspondence from the Registrars and also on share certificates.

### **Previously issued redeemable B shares**

As the Group's tax position makes it no longer necessary to make distributions in the form of redeemable B shares, the Board has decided to redeem all outstanding redeemable B shares on 2 November 2006. B shareholders will be contacted by the Company during October 2006.

### Registrars helpline for redeemable B shares enquiries:

Callers from insider the UK telephone: 0870 60 0 3966 Callers from outside the UK telephone: +44 (0)1903 276342

#### Low-cost share dealing service

This service, arranged by the Company's stockbrokers Hoare Govett Limited, offers a low cost method of buying and selling Elementis shares. Full details of the service and dealing forms can be obtained from Hoare Govett Ltd. Telephone +44 (0)20 7678 8300.

### **Shareholder information**

### **Company Secretary**

Jennifer Murphy

### **Registered office**

10 Albemarle Street London W1S 4BL, UK

Telephone: +44 (0)20 7408 9300 Facsimile: +44 (0)1642 793 267

Email: elementis.info@elementis-eu.com

Website: www.elementis.com

### **Registered number**

3299608

### **Auditors**

KPMG Audit Plc

### Stockbroker

Hoare Govett Limited

### Information for calculation of capital gains tax

First day of trading of redeemable B shares	3 November 2005	3 May 2005	2 November 2004	4 May 2004	3 November 2003
Number of redeemable B shares issued of 1 pen nominal value for each ordinary share held		1.1	1.1	1.1	1.1
Redeemable B share price on the first day of trading	0.874p	0.852p	0.875p	0.875p	0.750p
Ordinary share price on the same day	64.29p	48.12p	32.75p	35.00p	37.37p
Apportionment percentage for the calculation of capital gains tax:					
Ordinary shares	98.54%	98.25%	97.14%	97.31%	97.84%
Redeemable B shares (apportioned to the number of redeemable B shares issued for					
each ordinary share held)	1.47%	1.74%	2.86%	2.69%	2.16%

Financial Calendar 2006	
1 August	Announcement of interim results for the six months ended 30 June 2006
27 September	Ex-dividend date for dividend payable on redeemable B shares
29 September	Record date for dividend payable on redeemable B shares
4 October	Ex-dividend date for dividend payable on ordinary shares
6 October	Record date for dividend payable on ordinary shares
2 November	Redemption date for redeemable B shares
	Payment of dividend on redeemable B shares
3 November	Payment of interim dividend on ordinary shares
22 February 2007*	Preliminary announcement of results for the year ending 31 December 2006

<sup>\*</sup> Provisional date

### **Notes**

### **Notes**